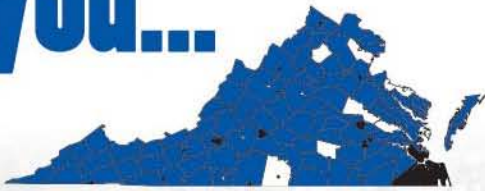
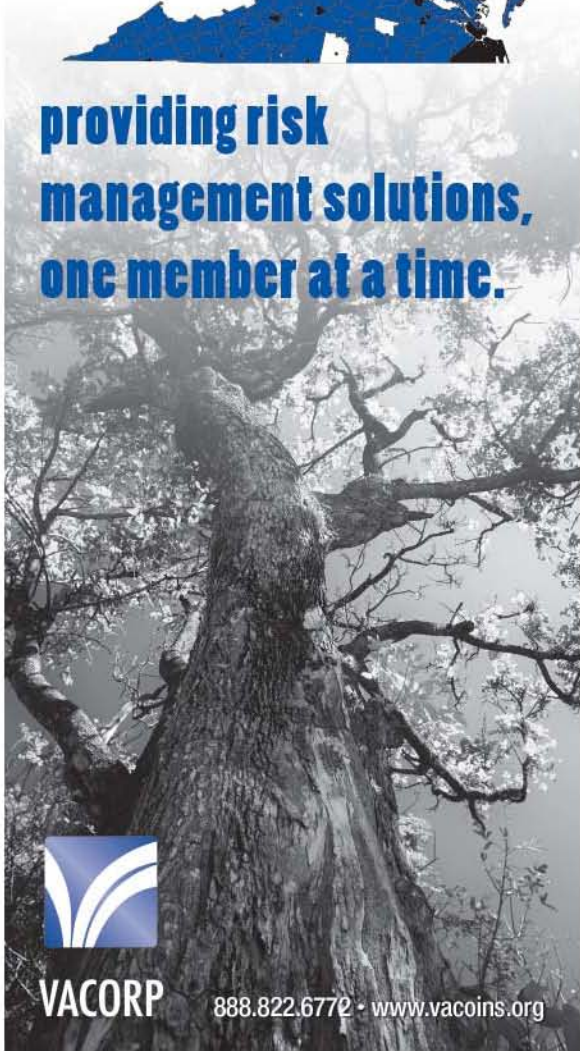


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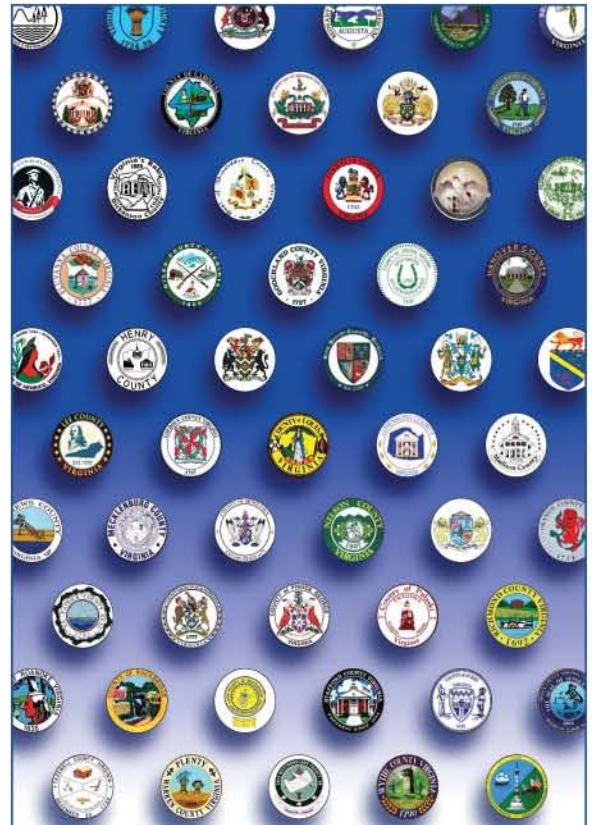
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President's Welcome

Welcome to VACo's 78th Annual Conference!

Since 1934, VACo's inaugural year, there has been at least one very important reason for county officials to gather on an annual basis--It is to learn how to better serve our communities. We hope our constituents will benefit from lessons we learn from experts in diverse disciplines. Also, in an atmosphere of mutual respect, we help one another by sharing the wisdom many of us have gained from our experiences as county officials.



Another reason we gather is to strengthen and reaffirm the bonds that unite us as local government leaders. In an era of changing relationships between local, state and federal governments, never has the need for unity among county officials been more imperative. In recent years, efforts by state and federal governments to shift expensive service responsibilities to localities have compounded the challenges we face.

VACo is a nonpartisan organization. In that capacity, when we convene at our Annual Conference, our commitment as county officials must be to exchange perspectives and knowledge while placing party affiliations in the background.

Another important reason we gather is to celebrate the noble calling of public service. We do this in several different ways. One way is to recognize those of us who have had the privilege of being elected and re-elected to our positions over multiple terms. Another way is through VACo's Achievement Awards program that allows certain counties to be recognized for innovative, effective initiatives that can serve as models for others to emulate.

In planning this year's event, VACo's Conference Planning Committee and staff have worked diligently to develop a program that will provide important information about challenges facing all counties in Virginia.

As you attend this year's conference please take time to visit our exhibitors. In our exhibit hall you will find over 100 companies and organizations willing to join as partners in serving our citizens. Please thank them for their support of our conference.

Over the past year, it has been an honor to serve as VACo's president. I look forward to thanking you for your public service and your active participation with VACo.



Catherine M. Hudgins
VACo President

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About the development and adoption of VACo's annual legislative program

1. Spring regional meetings: In even number years VACo members are invited to attend regional meetings to identify and discuss key statewide legislative and policy issues.
2. Resolutions Committee meetings: The committee oversees the development of the annual Legislative Program. The meetings occur in early fall and during the annual conference in November. The committee receives legislative updates, via conference call, during the annual legislative session.

The Resolutions Committee includes the six members of VACo's Executive Committee and the chairs and vice chairs of VACo's eight steering committees. VACo's First Vice President chairs the committee.

The eight steering committees are Administration of Government, Public Safety and Telecommunications; Community Development and Planning; Compensation and Retirement; Education; Environment and Agriculture; Finance; Health and Human Resources; and Transportation.

3. Steering Committees meet at least twice: Late summer and November during the annual conference. The Steering Committees develop their policy sections of the annual Legislative Program.

4. The membership is asked to adopt the new legislative program during the annual business meeting. The meeting occurs on the last day of the annual conference in November.

Additional information

The President appoints steering committee chairs and vice chairs. VACo members volunteer to serve on steering committees.

In early October, prior to the annual conference, the membership receives a Preliminary Legislative Program. This draft is revised during the annual conference.

Contact Dean Lynch, Deputy Executive Director, for more information about VACo's legislative policy process: dlynch@vaco.org or 804-343-2511.



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For more information or to participate in this program in 2013, contact Larry Land at 804-343-2504 or lland@vaco.org.

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Conference Information

Registration

Everyone attending the conference must register. This includes members, their families, guests, exhibitors and news media representatives. No one will be admitted to a business or social function without a conference badge. Registration will take place:

- **10 a.m. to 6:30 p.m.** on Sunday, Nov. 11 • Mount Vernon Foyer
- **8 a.m. to 2 p.m.** on Monday, Nov. 12 • Mount Vernon Foyer

VACo staff and volunteers will be at the registration desk during the hours above and will be glad to answer your questions. There is a message board at the conference registration desk and a marquee in the main lobby where various notices will be posted.

Legislative Program

VACo's annual legislative program is finalized and adopted during the conference. The eight steering committees meet Sunday afternoon, the Resolutions Committee meets Monday morning and the membership acts on the 2013 Legislative Program during the annual business meeting Tuesday morning. A copy of the amended Preliminary Legislative Program will be available at the registration desk. Proposals should originate through the steering committee process. The Preliminary document was posted online in mid-October and will be available at the Registration Desk around midday Monday.

Banquet Tickets

All county officials, county staff, VACo associate members and exhibitors registered for the conference are welcome to attend the Sunday banquet, as are spouses and guests. If you have registered for the banquet but do not attend, you will be charged \$75 for the meal. Check at the registration desk if you do not have a ticket. Tickets will be collected, so don't forget your ticket!

Guest Programs

The Homestead offers several programs for guests, spouses and all family members. For more information, including the free Homestead History Tour, visit the concierge desk in the main lobby. There's a new twist on the cooking demonstration this year. Chef is offering "The Homestead Gourmet Safari." Space is limited to 30 participants. Tickets are \$45 each.

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Voting Credentials

Article VI of the VACo bylaws provides that each county is to designate a representative of its board of supervisors to vote at the annual business meeting. However, the bylaws allow a county to designate a proxy to vote if a member of the board of supervisors cannot be present for this meeting. Counties should have received voting credential forms and proxy forms by mail in September. If you did not return your form to VACo in the mail, you can submit it to the VACo Credentials Committee at its meeting on Monday at 4:30 p.m. in the Monroe Room. You can also drop it off at the conference registration desk before the Credentials Committee meeting.

Election of Officers

The election of officers and board members will take place at the annual business meeting Tuesday morning.

Events

• Golf Tournament

VACo's 16th Annual Golf Tournament will begin at 11 a.m. (tees off at 11:30 a.m.) on Saturday, Nov. 10, on The Old Homestead Course.
Golf carts sponsored by First Financial

• History Tour of The Homestead

10 a.m. on Sunday, Nov. 11
Sign up at concierge desk

• The Homestead Gourmet Safari

11 a.m. - 1 p.m. on Monday, Nov. 12

• Skeet Shoot

1:30 p.m. - 3:30 p.m. on Monday, Nov. 12
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See Booth 707 for more information

VACo 2013 Calendar

VACo Executive Committee

Jan. 2, VACo Headquarters, Richmond

General Assembly Convenes

Jan. 9, Richmond

Rural Caucus Reception and Dinner

Jan. 30, Richmond Marriott, Richmond

VACo Board of Directors Meeting

Jan. 31, Richmond Marriott, Richmond

Local Government Day at the General Assembly

Jan. 31, Richmond Marriott, Richmond

Chairperson's Institute

Jan. 31-Feb. 2, Richmond Marriott, Richmond

NACo Legislative Conference

March 2-6, Washington Hilton, Washington, D.C.

VACo Spring Board Meeting

Date and Place TBA

NACo 2013 Annual Conference & Exposition

July 19-22, Tarrant County/Fort Worth, Texas

VACo Summer Meetings

Date and Place TBA

VACo Resolutions Committee

Date and Place TBA

VACo 79th Annual Conference

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Sunday Afternoon Break



• **CSX Transportation**
Tuesday Morning Break



• **First Financial Group of America**
Golf Carts



Exhibit Hall

The exhibit hall will be open **2 p.m. to 5:30 p.m.** on Sunday, Nov. 11 and **8:30 a.m. to 3:30 p.m.** on Monday, Nov. 12.

There will also be a soda break in the exhibit area at 3 p.m. on Monday.

Another special event connected with the exhibit hall is the Annual Raffle, which will take place after VACo's annual business meeting on Tuesday morning. To enter, have the bingo card in your registration packet marked by each exhibitor and place your completed card in the box at the registration desk by 2:45 p.m. on Monday.

There will also be a mini-affle in the exhibit hall at 3 p.m. on Monday. You or your guest must be present to win, so make time in your schedule for the mini-affle. The drawing for a free exhibitor booth for next year's conference will be held following the mini-affle drawing.



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Conference Schedule

Saturday, November 10

Supervisor Certification

9:15 a.m. • Chesapeake

Golf Tournament

11 a.m. • Old Golf Course

Golf carts sponsored by First Financial



Budget Committee

3 p.m. • Georgian

VACoRP Supervisory Board Meeting

5 p.m. • Hunt

Sunday, November 11

VACo Board of Directors

9 a.m. - Noon • Georgian

Exhibitor Setup

9 a.m. - 2 p.m. • Grand Ballroom and Colonnade

Homestead History Tour

10 a.m. • Register at Concierge Desk

Registration

10 a.m. - 6:30 p.m. • Mount Vernon Foyer

Coffee Break for Committee Members

1 p.m. - 4:15 p.m. • Regency Ballroom

Sponsored by Nationwide



Steering committee meetings

Noon - 2 p.m.

-Community Development and Planning • Piedmont

-Compensation and Retirement • Appalachian

-Environment and Agriculture • Chesapeake

-Finance • Blue Ridge

Exhibits Open

2 p.m. - 5:30 p.m. • Grand Ballroom, Colonnade and Garden Room

Steering committee meetings

2:15 p.m. - 4:15 p.m.

-Administration of Government, Public Safety and Telecommunications • Blue Ridge

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Sunday, November 11

- Education • Chesapeake
- Health and Human Resources • Appalachian
- Transportation • Piedmont

Social Media Consultation

3 p.m. - 5 p.m. • Tower Suite
Consultant: Emily Landsman, Founder and Principal Media Consultant, Red Boot Media, LLC
VACo is pleased to offer social media consulting services from associate member Red Boot Media, LLC. This session is offered at no charge on a sign-up basis.

Regional Caucuses to Nominate Representatives on Board of Directors

- 4:15 p.m. - 5:15 p.m.
- Region 1 • Dominion
- Region 3 • Wilson
- Region 5 • Blue Ridge
- Region 6 • Mount Vernon
- Region 7 • Monroe
- Region 8 • Hunt
- Region 10 • Piedmont
- Region 11 • Madison
- Region 12 • Appalachian

Supervisor Certification Reunion of Graduates

4:15 p.m. - 5:15 p.m. • Lexington

Opening Reception Honoring Sponsors and Exhibitors

5:30 p.m. - 6:30 p.m. • Crystal Empire
Sponsored by Dominion



Banquet

6:30 p.m. - 9 p.m. • Regency Ballrooms
Presiding: The Honorable **Catherine M. Hudgins**, President, Virginia Association of Counties, and Board of Supervisors, Fairfax County


Welcome: The Honorable **Cliff Gilcrest**, Chairman, Board of Supervisors, Bath County

Invocation: The Honorable **David Hutchins**, Board of Supervisors, Carroll County

Banquet wine sponsored by Virginia Interactive


DJ in the Sports Bar

9 p.m. - Midnight



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Monday, November 12

Resolutions Committee

7:15 a.m. - 8:30 a.m. • Georgian

Registration

8 a.m. - 2 p.m. • Mount Vernon Foyer

Exhibits Open

8:30 a.m. - 3:30 p.m. • Grand Ballroom

OPENING GENERAL SESSION

8:45 a.m. - 9:45 a.m. • Regency Ballrooms

Presiding: The Honorable **Catherine M. Hudgins**, President, Virginia Association of Counties, and Board of Supervisors, Fairfax County

Presentation of the Colors: Sheriff's Department, Alleghany County

• Keynote Speakers •

The Honorable **William J. Howell**, Speaker, Virginia House of Delegates

On Jan. 8, 2003, William

J. "Bill" Howell was sworn in as the 54th Speaker of the Virginia House of Delegates. He leads a nearly 400-year old institution, the oldest continuously elected law-making body in the New World. First elected as a delegate in 1987, he represents the 28th House District, which includes parts of Stafford County and the City of Fredericksburg.



Howell is involved in many legislative leadership and historic preservation activities. In 2010, Gov. McDonnell named Speaker Howell as Co-Vice Chairman of the Governor's Commission on Government Reform and Restructuring.

Howell earned his Juris Doctorate from the University of Virginia School of Law and his bachelor's degree in Business Administration from the University of Richmond. The University of Richmond Alumni Association honored Howell in 2005 by presenting him their Distinguished Service Award.

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Monday, November 12

The Honorable **Lenny Eliason**, Immediate Past President, National Association of Counties, and County Commissioner, Athens County, Ohio



Lenny Eliason was elected Immediate President of the National Association of Counties (NACo) on July 17, 2012 at NACo's 77th Annual Conference and Exposition in Allegheny County/Pittsburgh, Pennsylvania. As NACo president, Eliason institutionalized his successful Healthy Counties presidential initiative to NACo committee status with the creation of the Healthy Counties Advisory Board. He currently serves as vice chair.

A member of NACo's Board of Directors since 2005, Eliason is executive committee liaison to the Deferred Compensation Advisory Committee and Programs and Services Committee and is a member of the Labor and Employment Steering Committee and the Essential County Technology Subcommittee. He is past chair of the Finance Committee and served as executive committee liaison to the Audit Committee, the Rural Action Caucus Steering Committee and the Information Technology Committee. He also served as a member of the Health Reform Working Group, the Financial Services Corporation Board of Directors and the Financial Services Center Advisory Committee.

Eliason was first elected as Athens County Commissioner in 1998. He serves on the County Commissioners Association of Ohio Board of Directors and is president of the board of the County Employee Benefits Consortium of Ohio.

Social Media Consultation

9 a.m. - 4 p.m. • Monroe

Consultant: Emily

Landsman, Founder and Principal Media Consultant, Red Boot Media, LLC



VACo is pleased to offer social media consulting services from associate member Red Boot Media, LLC. This session is offered at no charge on a sign-up basis. Visit the registration for more information.

Monday, November 12

Coffee Break

9:45 a.m. - 10 a.m. • Regency Ballroom Foyer

GENERAL SESSION

10 a.m. - 11 a.m. • Regency Ballrooms

Presiding: The Honorable **Catherine M. Hudgins**, President, Virginia Association of Counties, and Board of Supervisors, Fairfax County

• Keynote Speaker •

Dr. Joey Faucette, "Work Positive in a Negative World"

Dr. Joey Faucette is the internationally known author of the #1 Amazon best-seller, "Work Positive in a Negative World: Redefine Your Reality & Achieve Your Business Dreams" (Entrepreneur Press). He is a professional speaker and coach who has taught business professionals this life-transforming process for over two decades, leading individuals in organizations of every size to achieve amazing results.



He is founder of Listen to Life, a company that helps people to redefine their reality and fulfill their business dreams. He is the host of the syndicated radio show, Listen to Life, writes a syndicated newspaper column of the same name and blogs from www.ListentoLife.org that is read in more than 50 countries.

Dr. Joey has appeared as a guest on hundreds of radio and TV shows across North America in most major markets. He has written over 500 articles and has appeared on CNBC, Wall Street Journal, Money Watch, Dallas Morning News, Sacramento Bee, Entrepreneur.com, Yahoo Finance and countless other programs.

As a 9-year old boy, Dr. Joey sold inscribed Christmas cards door-to-door in the heat of summer when allergies prevented him from mowing lawns. For 20 years, Dr. Joey led turn-arounds in small, medium and large organizations, all of which set historical revenue and growth records.

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Monday, November 12

Spouse/Guest Program: The Homestead Gourmet Safari

11 a.m. - 1 p.m. • Wine Room
(Registration Required)

CONCURRENT SESSIONS

11:15 a.m - 12:30 p.m.

A Conversation with Virginia Secretary of Finance on Local Funding Issues • Stratford

Moderator: Dean A. Lynch, Deputy Executive Director, Virginia Association of Counties

Speaker: The Honorable Ric Brown, Virginia Secretary of Finance

The session provides an opportunity to participate in a question and answer format on local government funding issues that are included in the state budget. Secretary Brown will address state revenue and funding proposals. He will also speak about important county funding issues, including aid to localities, transportation, natural resources, human services and education.

Bringing Broadband to Underserved Areas • Mount Vernon

Moderator and Speaker: Jeff Gore, Esquire, Hefty & Wiley, P.C.

Speakers: Karen Jackson, Deputy Secretary of Technology; **Bill Shelton**, Director, Virginia Department of Housing and Community Development; and **Sandie Terry**, Program Manager Broadband, Center for Innovative Technology

This session will highlight the challenges involved in bringing broadband to underserved areas. The speakers will address and offer some advice and solutions about identifying location, the funding sources available and the different avenues to providing broadband services to the areas most in need.

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Monday, November 12

Comprehensive Services: Local and State Perspectives • Dominion

Moderator and speaker: Joseph S.

Paxton, County Administrator, Rockingham County

Speakers: The Honorable William A.

Hazel, Secretary of Health and Human Resources; and **Susan C. Clare**, Executive Director, Office of Comprehensive Services

The purpose of this session is to examine emerging issues relating to comprehensive services for at-risk families and youth. Panelists will provide perspectives from the state and local governments.

Understanding Your County's Pension Liability

• Blue Ridge

Moderator: The Honorable William A.

Robertson, Jr., Board of Supervisors, Prince George County

Speakers: Robert P. Schultze, Director,

Virginia Retirement System; and **Martha Mavredes**, Deputy Auditor, Auditor of Public Accounts

This session features speakers that will highlight the impact that pension unfunded liabilities will have on county governments. In light of recent Government Accounting Standards Board's decisions, unfunded liability in pension programs will be treated as debt and carried on local balance sheets. This ruling will have a significant impact on all counties. Participants will take away important information that can be used during the local budget development process.

Deli Lunch

12:45 p.m. - 2 p.m. • Grand Ballroom

Sponsored by SunTrust



VLGMA Luncheon

12:45 p.m. - 2 p.m. • Empire (Registration Required)

Speaker: John Anzivino, Sr. VP, Springsted, Inc.

Sponsored Skeet Shooting

1:30 p.m. - 3:30 p.m. • Tickets available at Booth 707

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Monday, November 12

CONCURRENT SESSIONS

1:45 p.m - 3 p.m.

Let's Keep it Civil • Commonwealth

Moderator: Angela Lemmon Horan,
County Attorney, Prince William County, President,
Local Government Attorneys of Virginia

Speaker: Dr. Joey Faucette, Author,
"Work Positive in a Negative World"

A chief concern commonly voiced by today's local officials is how to conduct the public's business in an atmosphere of civility and mutual respect. How can order be maintained when passions run high and disagreements over policy options are heated? This session is intended to be informative and interactive.

Will There Be More Mandate Relief for Counties in the Future? • Stratford

Speakers: The Honorable **Pat Herrity,** Chairman, Governor's Task Force on Local Government Mandate Review, and Board of Supervisors, Fairfax County; The Honorable **Shaun Kenney,** Member, Governor's Task Force for Local Government Mandate Review, and Chairman, Board of Supervisors, Fluvanna County; The Honorable **Joan Wodiska,** Vice Chairman, Governor's Task Force on Local Government Mandate Review, President, Virginia School Boards Association, and Member, School Board, City of Falls Church

For the past year, the Governor's Task Force for Local Government Mandate Review has examined state mandates imposed on localities and considering recommendations to temporarily suspend or permanently repeal such mandates as appropriate.

As a result of the task force's interim report, the 2012 General Assembly enacted legislation to repeal 18 local government mandates. Members of the Task Force will highlight their activities over the past year and discuss their plans to reduce further the burden of state mandates on localities.

Monday, November 12

You Can Get There From Here - The Opportunities and Challenges for County Transit Services • Blue Ridge

Moderator: The Honorable **Jim Politis**, Vice Chair, VACo's Transportation Steering Committee, and Chairman, Board of Supervisors, Montgomery County

Speakers: The Honorable **Jeff McKay**, Board of Supervisors, Fairfax County; **Donna Shaunesey**, Executive Director, JAUNT, Inc.; **Ken Pollock**, Transit Director, Bay Transit

Transit provides benefits for counties and their residents in the form of congestion relief and mobility access to employment and human services. Over the past several years, however, county transit providers have faced the challenge of meeting the need of users to maintain or increase service levels during a period of reduced funding.

In addition, the Commonwealth is studying alternative methods of funding its share of local transit services that would have an impact on how those systems operate. The panelists will discuss the benefits and challenges of transit service in their areas of the Commonwealth.

Workforce Development • Mount Vernon

Moderator: The Honorable **Robert Adkins**, Board of Supervisors, Wise County

Speakers: The Honorable **Terry Kilgore**, 1st House District; **William Wampler, Jr.** (invited), Executive Director, New College Institute; and **Martin Briley**, President & CEO, Virginia Economic Development Authority

This session will focus on workforce development in Virginia. The panelists will highlight and discuss trends that will likely shape the nature of work and workforce development in the future and offer ways of addressing workforce concerns.

Soda Break

3 p.m. - 3:30 p.m. • Grand Ballroom

Mini-Raffle

3 p.m. - 3:30 p.m. • Grand Ballroom

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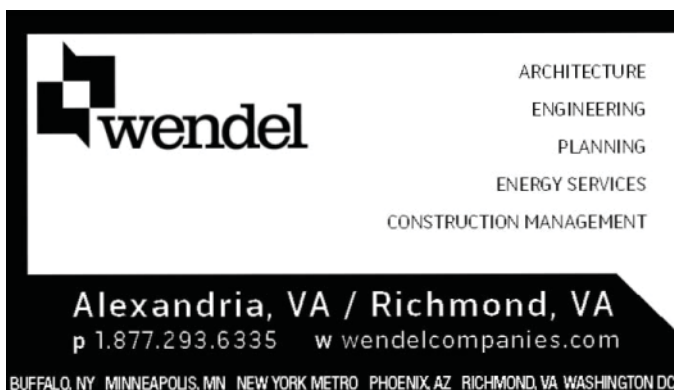
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Monday, November 12

CONCURRENT SESSIONS

3:30 p.m. - 4:45 p.m.

Is it Time for Tax Reform? • Stratford

Moderator: The Honorable **Pablo Cuevas**,
Second Vice President, Virginia Association of
Counties, and Board of Supervisors, Rockingham
County

Speaker: The Honorable **Emmett Hanger**,
24th Senate District

The session will be a dynamic review of
tax reform in Virginia. Senator Hanger will discuss
current reform proposals and his commentary
on reform solutions. The session will enlighten
participants as to tax reform initiatives and provide a
“blue print” for activity in the 2013 General Assembly.

Title IV-E Foster Care Program • Mount Vernon

Moderator: The Honorable **Connie
Brennan**, Board of Supervisors, Nelson County

Speakers: **Martin Brown**, Commissioner
of the Virginia Department of Social Services;
and **Joseph S. Paxton**, County Administrator,
Rockingham County

The Commonwealth of Virginia’s IV-E Foster
Care Program is subject to a Federal secondary review
to be conducted by August 2013. To pass the review,
the state Department of Social Services and local
departments of social services are required to have
an error rate of 5 percent. If the case accuracy is not
within the accepted error rate tolerance levels, the
Commonwealth will have a liability to the Federal
government. The issue then is the subsequent
re-payments and the locality liability. The panelists
will provide insight on this issue.

Studies in Regional Cooperation – Fields of Gold: Planting the Seeds for a Regional Agritourism Program • Piedmont

Moderator: The Honorable **Bruce
McWilliams**, Board of Supervisors, Bath County

Speakers: The Honorable **Tracy Pyles**,
Chairman, Board of Supervisors, Augusta County;
Bonnie Riedesel, Executive Director, Central
Shenandoah Planning District Commission; **Bill
Shelton**, Director, Virginia Department of Housing
and Community Development

This session will highlight an award-winning program involving Regional Collaboration between six counties, five cities and their citizens. This program brought together local and state government officials and agritourism representatives across the region to work together on a comprehensive marketing, tracking and capacity building initiative by leveraging resources of the various partners to benefit agriculture one of the most vital economic assets in the region.

Local Stormwater Programs – What the State is Expecting • Blue Ridge

Moderator and Speaker: The Honorable **David L. Bulova**, 37th House District

Speakers: **Virginia Snead**, Regulatory Programs Manager, Department of Conservation and Recreation; **M. Ann Neil Cosby**, Counsel, Sands Anderson, PC; **Christopher D. Pomeroy**, President, AquaLaw

During the 2012 legislative session, the General Assembly passed significant legislation that requires all counties in Virginia to assume responsibility for managing their respective stormwater management programs. The purpose of this session will be to help county officials understand the state's expectations of local governments as they undertake these new responsibilities.

Credentials Committee

4:30 p.m. • Monroe

High Growth Coalition

4:45 p.m. • Georgian

Rural Caucus

4:45 p.m. • Dominion

Moderator: The Honorable **Chad Hood**, Supervisor, Scott County

Speaker: The Honorable **Keith Hodges**, 98th House District

Nominations Committee

4:45 p.m. - 5:30 p.m. • Wilson



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President's Reception
5:45 p.m. - 7 p.m. • Crystal and
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DJ in the Sports Bar
9 p.m. - Midnight

Tuesday, November 13

VACoRP Business Meeting
7:45 a.m. - 8 a.m. • Empire

GENERAL SESSION
9 a.m. - 10:15 a.m. • Regency Ballrooms
**An analysis of the 2012 Election Results, and
What They Mean for Local Governments**
Presiding: The Honorable **Catherine M.
Hudgins**, President, Virginia Association of Counties,
and Board of Supervisors, Fairfax County

• **Keynote Speakers** •
Jeffrey E. Schapiro, Columnist, Richmond Times
Dispatch; and **Dr. Thomas R. Morris**, President,
Virginia Foundation for Independent Colleges

For 30 years, Jeffrey E. Schapiro has covered Virginia campaigns and the statehouse for a number of different news organizations. Schapiro's column appears in the Times-Dispatch on Sundays and Wednesdays. His video column is posted Thursday on the newspaper's website, timesdispatch.com. Since 1991, Schapiro has been a correspondent for the British news magazine The Economist, writing on Southern politics and culture. A native of New York City, Schapiro graduated with bachelor's degree in history from Georgetown University. Before moving to Richmond in 1979, Schapiro worked for newspapers on the Louisiana Gulf Coast and the Northern New Jersey suburbs of New York City.



Dr. Thomas R. Morris is widely known as an expert on Virginia government and politics and has authored, or coauthored, four books, including "Virginia Government



and Politics: Readings and Comments,” a work he coauthored with Dr. Larry Sabato of the University of Virginia. For 25 years, Dr. Morris has served as a political analyst for television, radio and print media. He currently serves as the Sixth President of the Virginia Foundation for Independent Colleges. Prior to his current position, he served as Secretary of Education under Gov. Timothy M. Kaine, and for 13 years served as the 19th President of Emory & Henry College. Dr. Morris earned his bachelor’s degree at the Virginia Military Institute, studied at Princeton University and then received his master’s and doctoral degrees from the University of Virginia.

Refreshment break

10:15 a.m. - 10:30 a.m. • Regency Ballroom Foyer

Sponsored by CSX Transportation



Achievement Awards Presentation and Annual Business Meeting followed by Raffle and Adjournment

10:30 a.m. - 11:30 a.m. • Regency Ballrooms

For a recap of the annual conference, read the next issue of County Connections



VACo names Hudgins president for 2011-2012

The membership of the Virginia Association of Counties elected Fairfax County Supervisor Catherine M. Hudgins as 2011-2012 President during VACo's 77th Annual Conference in Bath County. Hudgins and other newly elected officers started their terms at the association's Annual Business Meeting on Nov. 15.

Hudgins succeeds Wise County Supervisor Robert B. Adkins and becomes the eighth president from Fairfax County. The other presidents from Fairfax County are G. Wallace Carper (1952), Stuart T. DeBell (1964), James M. Scon (1979), Martha V. Pennino (1989), Katherine K. Hanley (1996), Gerald W. Hyland (2002) and Gerald E. Connolly (2005).

"I am truly honored to be elected as your president," Hudgins said during her acceptance speech. "I am pleased to serve an organization that brings together the ideas of many to make each of our counties the best they can be."

Hudgins was elected to the Fairfax County Board of Supervisors in 1999 and represents one of the largest magisterial districts in the county with a growing diverse population and a changing land use development. She joined the VACo Board of Directors in 2000.

"Cathy is a cerebral leader, and in this time of uncertainty, her style will serve our membership well," VACo Executive Director James D. Campbell said. "Even though Cathy represents a large county, she has always been aware of the needs of every county. Cathy also has experience with the VACo presidency, serving as Kate Hanley's chief of staff while Kate was our president. VACo is fortunate to have Cathy Hudgins as its president."

Hudgins is a smart growth advocate and works to obtain mix use development that integrates environment, transportation and housing with the goal of creating sustainable communities.

Hudgins serves on several regional and state boards. Currently, she is the Chairman of the Washington Metropolitan Area Transit Authority Board (WMATA/Metro). In 2010, she served as Chairman of Northern Virginia Transportation Commission (NVTC) and Vice Chair of WMATA. She served as 2007 Chairman of the National Capital Region Transportation Planning Board (TPB) and continues as a current member.



"There are many new members in the General Assembly this year, and it is important that all of us in VACo work together to ensure the success of our critical core services," Hudgins said. "We must do what we can to make sure our General Assembly members work with us—to strengthen our schools and by doing so strengthen our communities."

Her professional career before elected office included mathematics teacher and computer programmer, instructor, analyst and consultant for AT&T for twelve years. She was elected to two terms as Virginia National Committeewoman on the Democratic National Committee (1984-1992).

Hudgins holds a Masters of Public Administration from George Mason University and Bachelor's of Science in mathematics education from the University of Arkansas at Pine Bluff. She and her husband, Willie, have been residents and active community members of Reston since 1990. They are parents of two Fairfax County Public School graduates.

HUDGINS
Continued on page 14

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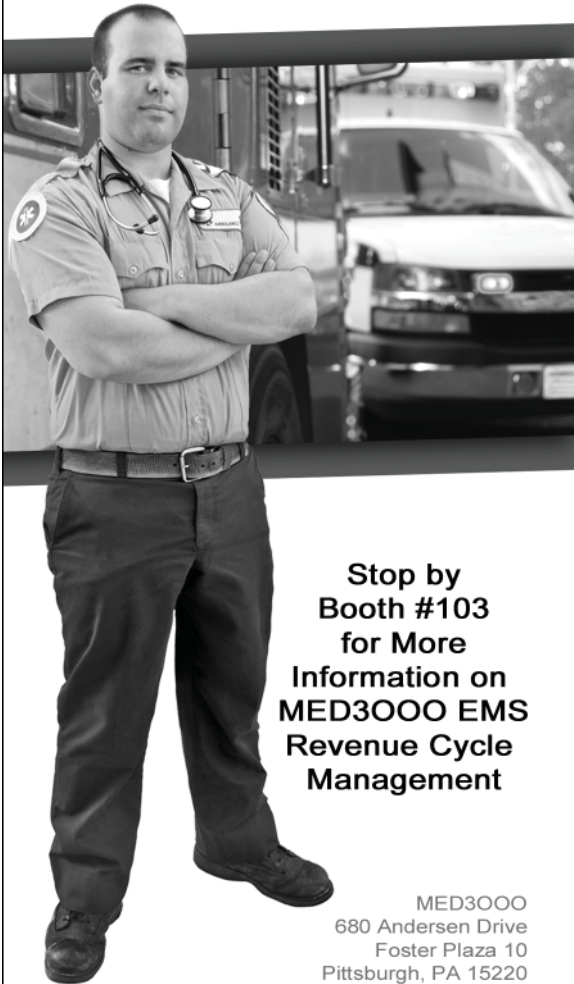
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Jean Bass, Director of Policy & Intergovernmental Relations
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Myrica Keiser, Executive Director
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540.261.7178 www.vrwa.org

Virginia Section AWWA Booth 211

Non-profit organization provides continuing education to drinking water professionals
Cathy Larue, Section Administrator
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757.363.1760 www.vaawwa.org

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Members are listed in order by their VACo region.
(C)-Chair; (VC)-Vice Chair

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3	Patricia O'Bannon	Henrico
4	Joseph Carey	Charlotte
4	Kevin Massengill	Dinwiddie
4	Charlette Woolridge	Brunswick
5	Christopher Dumler	Albemarle
6	Doris Lackey	Madison
7	Benjamin Pitts (C)	Spotsylvania
7	Jacob Stroman	Spotsylvania
8	Penny Gross	Fairfax
8	John Jenkins	Prince William
8	Walter Tejada	Arlington
9	Thomas Miller	Rockingham
9	Marshall Pattie	Augusta
10	Aileen Ferguson	Appomattox
10	Roger Hayden	Patrick
10	James Snead	Pittsylvania
12	Dave Hutchins (VC)	Carroll
13	J.H. Rivers	Wise

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4	John Cataldo	Brunswick
4	Daniel Lee	Dinwiddie
6	Brandon Davis	Shenandoah
6	John Staelin (VC)	Clarke
8	Janet Clarke	Loudoun
9	Shannon Cox	Alleghany
9	Stephen King	Rockingham
9	Michael Shull	Augusta
10	Gary Tanner	Appomattox
11	David Moorman	Botetourt
12	Gary Larowe	Carroll
13	Dana Kilgore	Wise

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3	John Vithoukas	Henrico

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9	John McGehee	Augusta
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10	Dan Sleeper	Pittsylvania
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13	Shannon Scott	Wise

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4	Gary Simmons	Nottoway
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7	Ruby Brado	King George
8	Maureen Caddigan	Prince William
9	Carolyn Barnette	Alleghany
9	Pablo Cuevas	Rockingham
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10	Hugh Pendleton	Campbell
10	Annette Perkins	Montgomery
12	Joe Sheffey (C)	Pulaski
13	Steve Bates	Wise

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2	Prue Davis	Essex
3	Randall Silber	Henrico
4	Harrison Moody	Dinwiddie
4	Clarence Simpson	Nottoway
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5	Cassandra Stish	Buckingham
7	Ann Heidig	Spotsylvania
9	Frederick Eberly	Rockingham
9	Larry Willis	Augusta
10	Jessie Barksdale	Pittsylvania
10	James Politis	Montgomery
11	Billy Martin	Botetourt
12	Ron Blevins	Smyth
12	Dean Pratt	Pulaski
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3	Allan Carmody	Chesterfield
3	Jim Holland	Chesterfield
3	David Kaechele (VC)	Henrico
4	Sherman Vaughn	Nottoway
7	Christian Goodwin	Louisa
7	Paul Trampe	Spotsylvania
8	Sharon Bulova	Fairfax
9	David Beyeler	Augusta
9	Claire Collins	Rockbridge
9	Joseph Paxton	Rockingham
9	John Strutner	Alleghany
10	Ken Bowman	Pittsylvania
10	Richard Huff	Franklin
10	Craig Meadows	Montgomery
11	Kathleen Guzi	Botetourt
12	Peter Huber	Pulaski
13	Jon Bowerbank (C)	Russell

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2	Bud Smith (C)	Essex
3	George Drumwright	Henrico
3	Sarah Snead	Chesterfield
4	Brenda Ebron-Bonner	Dinwiddie
5	Connie Brennan (VC)	Nelson
5	Cathy Pemberton	Powhatan
9	Michael Breeden	Rockingham
9	David Karaffa	Augusta
10	Carl Edward Ayers	Floyd
10	Brenda Bowman	Pittsylvania
12	Thomas Littrell	Carroll
13	Mike Mullins	Wise

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8	Penny Gross (C)	Fairfax
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12	David Hutchins	Carroll

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2	Linda Lumpkin	Essex
2	James McReynolds	York
2	Jack Miller (C)	Middlesex
4	Susan Adams	Charlotte
4	William Chavis	Dinwiddie
6	Michael Hobert	Clarke
8	Walter Tejada	Arlington
9	Shannon Cox	Alleghany
10	Ron Blevins	Smyth

Nominations

1	Rufus Tyler	Sussex
2	Prue Davis	Essex
3	Jim Holland	Chesterfield
4	Steve Bowen	Nottoway
5	Ann Mallek	Albemarle
6	Michael Hobert	Clarke
7	Benjamin Pitts	Spotsylvania
8	John Jenkins	Prince William
9	Carolyn Barnette	Alleghany
10	Hugh Pendleton	Campbell
11	Richard Flora (C)	Roanoke
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2	Jack Miller	Middlesex
2	Bud Smith	Essex
2	Louise Theberge	Gloucester
3	Daniel Gecker	Chesterfield
3	Dorothy Jaeckle	Chesterfield
3	David Kaechele	Henrico
4	Harrison Moody (C)	Dinwiddie
5	Connie Brennan	Nelson
5	Anne Mallek	Albemarle
6	John Staelin	Clarke
7	Benjamin Pitts	Spotsylvania
8	Penny Gross	Fairfax
8	Catherine Hudgins	Fairfax

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9	Pablo Cuevas	Rockingham
10	James Politis	Montgomery
12	David Hutchins	Carroll
12	Joe Sheffey	Pulaski
13	Robert Adkins	Wise
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Exhibitors

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Exhibitors continued from Page 41

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Exhibitors continued on Page 50

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Monday, November 12

Credentials Committee

4:30 p.m. • Monroe

High Growth Coalition

4:45 p.m. • Georgian

Rural Caucus

4:45 p.m. • Dominion

Moderator: The Honorable **Chad Hood**, Supervisor, Scott County

Speaker: The Honorable **Keith Hodges**, 98th House District

Nominations Committee

4:45 p.m. - 5:30 p.m. • Wilson

President's Reception

5:45 p.m. - 7 p.m. • Crystal and Empire

Sponsored by Robinson, Farmer, Cox Associates

DJ in the Sports Bar

9 p.m. - Midnight

Tuesday, November 13

VACoRP Business Meeting

7:45 a.m. - 8 a.m. • Empire

GENERAL SESSION

9 a.m. - 10:15 a.m. • Regency Ballrooms

An analysis of the 2012 Election Results and What They Mean for Local Governments

Keynote Speakers: **Jeffrey E. Schapiro**, Columnist, Richmond Times Dispatch; and **Dr. Thomas R. Morris**, President, Virginia Foundation for Independent Colleges

Refreshment break

10:15 a.m. - 10:30 a.m. • Regency Ballroom Foyer

Sponsored by CSX Transportation

Achievement Awards Presentation and Annual Business Meeting followed by Raffle and Adjournment

10:30 a.m. - 11:30 a.m. • Regency Ballrooms

Monday, November 12

-Comprehensive Services: Local and State Perspectives • Dominion

-Understanding Your County's Pension Liability • Blue Ridge

Deli Lunch

12:45 p.m. - 2 p.m. • Grand Ballroom

Sponsored by SunTrust

VLGMA Luncheon

12:45 p.m. - 2 p.m. • Empire (Registration Required)

Speaker: John Anzivino, Sr. VP, Springsted, Inc.

Sponsored Skeet Shooting

1:30 p.m. - 3:30 p.m. • Tickets available at Booth 707

Sponsored by Virginia Interactive

CONCURRENT SESSIONS

1:45 p.m - 3 p.m.

-Let's Keep it Civil • Commonwealth

-Will There Be More Mandate Relief for Counties in the Future? • Stratford

-You Can Get There from Here - The Opportunities and Challenges for County Transit Services • Blue Ridge

-Workforce Development • Mount Vernon

Soda Break

3 p.m. - 3:30 p.m. • Grand Ballroom

Mini-Raffle

3 p.m. - 3:30 p.m. • Grand Ballroom

CONCURRENT SESSIONS

3:30 p.m. - 4:45 p.m.

-Is It Time for Tax Reform? • Stratford

-Title IV-E Foster Care Program • Mount Vernon

-Studies in Regional Cooperation--Field of Gold: Planting the Seeds for a Regional Agritourism Program • Piedmont

-Local Stormwater Programs – What the State is Expecting • Blue Ridge



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At-A-Glance 2012

Sunday, November 11

VACo Board of Directors

9 a.m. - Noon • Georgian

Exhibitor Setup

9 a.m. - 2 p.m. • Grand Ballroom and Colonnade

The Homestead History Tour

10 a.m. • Register at Concierge Desk

Registration

10 a.m. - 5:30 p.m. • Mount Vernon Foyer

Coffee Break for Committee Members

1 p.m. - 4:15 p.m. • Regency Ballroom Foyer

Sponsored by Nationwide

Steering committee meetings

Noon - 2 p.m.

- Community Development and Planning • Piedmont
- Compensation and Retirement • Appalachian
- Environment and Agriculture • Chesapeake
- Finance • Blue Ridge

Exhibits Open

2 p.m. - 5:30 p.m. • Grand Ballroom, Colonnade and Garden Room

Steering committee meetings

2:15 p.m. - 4:15 p.m.

- Administration of Government, Public Safety and Telecommunications • Blue Ridge
- Education • Chesapeake
- Health and Human Resources • Appalachian
- Transportation • Piedmont

Social Media Consultation

3 p.m. - 5 p.m. • Tower Suite

Regional Caucuses to Nominate Representatives on Board of Directors

4:15 p.m. - 5:15 p.m.

Supervisor Certification Reunion of Graduates

4:15 p.m. - 5:15 p.m. • Lexington

Opening Reception Honoring Sponsors and Exhibitors (Open to Everyone)

5:30 p.m. - 6:30 p.m. • Crystal Empire Room

Sponsored by Dominion

Banquet

6:30 p.m. - 9 p.m. • Regency Ballrooms

Wine sponsored by Virginia Interactive

DJ in the Sports Bar

9 p.m. - Midnight

Monday, November 12

Resolutions Committee

7:15 a.m. - 8:30 a.m. • Georgian

Registration

8 a.m. - 2 p.m. • Mount Vernon Foyer

Exhibits Open

8:30 a.m. - 3:30 p.m. • Grand Ballroom

OPENING GENERAL SESSION

8:45 a.m. - 9:45 a.m. • Regency Ballrooms

Keynote Speakers: The Honorable **William J. Howell**, Speaker, Virginia House of Delegates; The Honorable **Lenny Eliason**, Immediate Past President, National Association of Counties, and County Commissioner, Athens County, Ohio

Social Media Consultation

9 a.m. - 4 p.m. • Monroe

Coffee Break

9:45 a.m. - 10 a.m. • Regency Ballroom Foyer

GENERAL SESSION

10 a.m. - 11 a.m. • Regency Ballrooms

Keynote Speaker: Dr. Joey Faucette, Work Positive in a Negative World

Spouse/Guest Program: The Homestead Gourmet Safari

11 a.m. - 1 p.m. • Wine Room (Registration Required)

CONCURRENT SESSIONS

11:15 a.m. - 12:30 p.m.

-A Conversation with Virginia Secretary of Finance on Local Funding Issues • Stratford

-Bringing Broadband to Underserved Areas • Mount Vernon