



# EMERGENCY MANAGEMENT COORDINATOR INTERCONNECTS

- Pulaski County Fire Departments
- Regional Emergency Medical Services Incorporated
- Pulaski County Sheriff's Office
- Virginia Department of Emergency Management
- Virginia Department of Health
- Virginia Department of Forestry
- Neighboring Localities

# RESPONDS TO

- Natural and human caused disasters including:
  - Fires
  - Floods
  - Extreme Weather
  - Winter Storms
  - Hazardous Material Incidents
  - Technical Rescue
  - Search and Rescue

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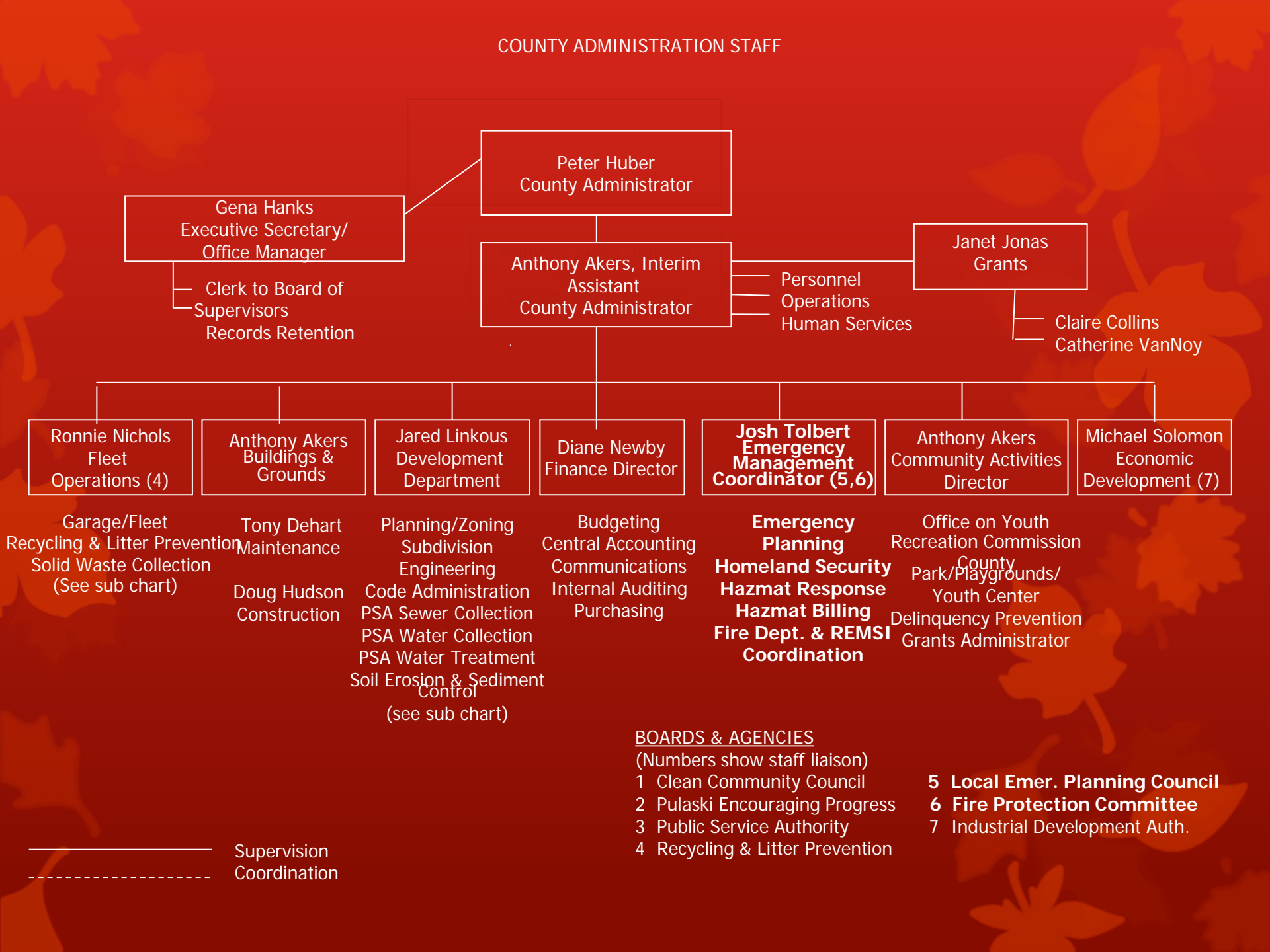
graph TD
    PH[Peter Huber  
County Administrator] --- GH[Gena Hanks  
Executive Secretary/  
Office Manager]
    PH --- AA[Anthony Akers, Interim  
Assistant  
County Administrator]
    GH --- CBS[Clerk to Board of  
Supervisors  
Records Retention]
    AA --- PO[Personnel  
Operations  
Human Services]
    AA --- JG[Janet Jonas  
Grants]
    JG --- CC[Claire Collins  
Catherine VanNoy]
    AA --- RN[Ronnie Nichols  
Fleet  
Operations (4)]
    AA --- AB[Anthony Akers  
Buildings &  
Grounds]
    AA --- JL[Jared Linkous  
Development  
Department]
    AA --- DN[Diane Newby  
Finance Director]
    AA --- JTC[Josh Tolbert  
Emergency  
Management  
Coordinator (5,6)]
    AA --- AD[Anthony Akers  
Community Activities  
Director]
    AA --- MS[Michael Solomon  
Economic  
Development (7)]

    RN --- R1[Garage/Fleet  
Recycling & Litter Prevention  
Solid Waste Collection  
(See sub chart)]
    AB --- A1[Tony Dehart  
Maintenance  
Doug Hudson  
Construction]
    JL --- J1[Planning/Zoning  
Subdivision  
Engineering  
Code Administration  
PSA Sewer Collection  
PSA Water Collection  
PSA Water Treatment  
Soil Erosion & Sediment  
Control  
(see sub chart)]
    DN --- D1[Budgeting  
Central Accounting  
Communications  
Internal Auditing  
Purchasing]
    JTC --- JTC1[Emergency  
Planning  
Homeland Security  
Hazmat Response  
Hazmat Billing  
Fire Dept. & REMSI  
Coordination]
    AD --- A1[Office on Youth  
Recreation Commission  
County  
Park/Playgrounds/  
Youth Center  
Delinquency Prevention  
Grants Administrator]
    MS --- M1[ ]
  
```

**Supervision** (Solid line)  
**Coordination** (Dashed line)

**BOARDS & AGENCIES**  
(Numbers show staff liaison)

- 1 Clean Community Council
- 2 Pulaski Encouraging Progress
- 3 Public Service Authority
- 4 Recycling & Litter Prevention
- 5 Local Emer. Planning Council
- 6 Fire Protection Committee
- 7 Industrial Development Auth.



(Numbers show staff liaison)

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Supervision  
Coordination



# RESPONSIBLE FOR

- Communications
- Preparedness
  - Planning
  - Coordination
- Mitigation
- Response – 24 hours per day – 365 days per year
- Recovery
  - Clean-up
  - Billing

# DEPUTY COORDINATOR PROGRAM – Pulaski County's problem:

## **High stress 24x7 + no back-up = turnover**

- High risk of emergencies due to I-81, industrial base and a topography that amplifies flooding potential
- Normal back-up by other staff was not working due to lack of confidence
  - Director of Operations
  - County Administrator - His involvement would likely result in a secondary emergency
- Emergency manager burn-out resulting in
- Existing staff getting hired by VDEM – lost two in back-to-back turnovers
- Had no local succession options

# PULASKI COUNTY EMERGENCIES –

## In the five years since the program was put in place:

Several managed by Deputy Coordinators due to Coordinator being involved with State training or mutual assistance to other localities.

- Winter storms and water shortage in 2010
- Hazardous materials spills in 2010
- Flooding in 2010
- Tornadoes in 2011
- Wildfires in 2012
- Derecho in 2012
- Winter storms and flooding in 2013

























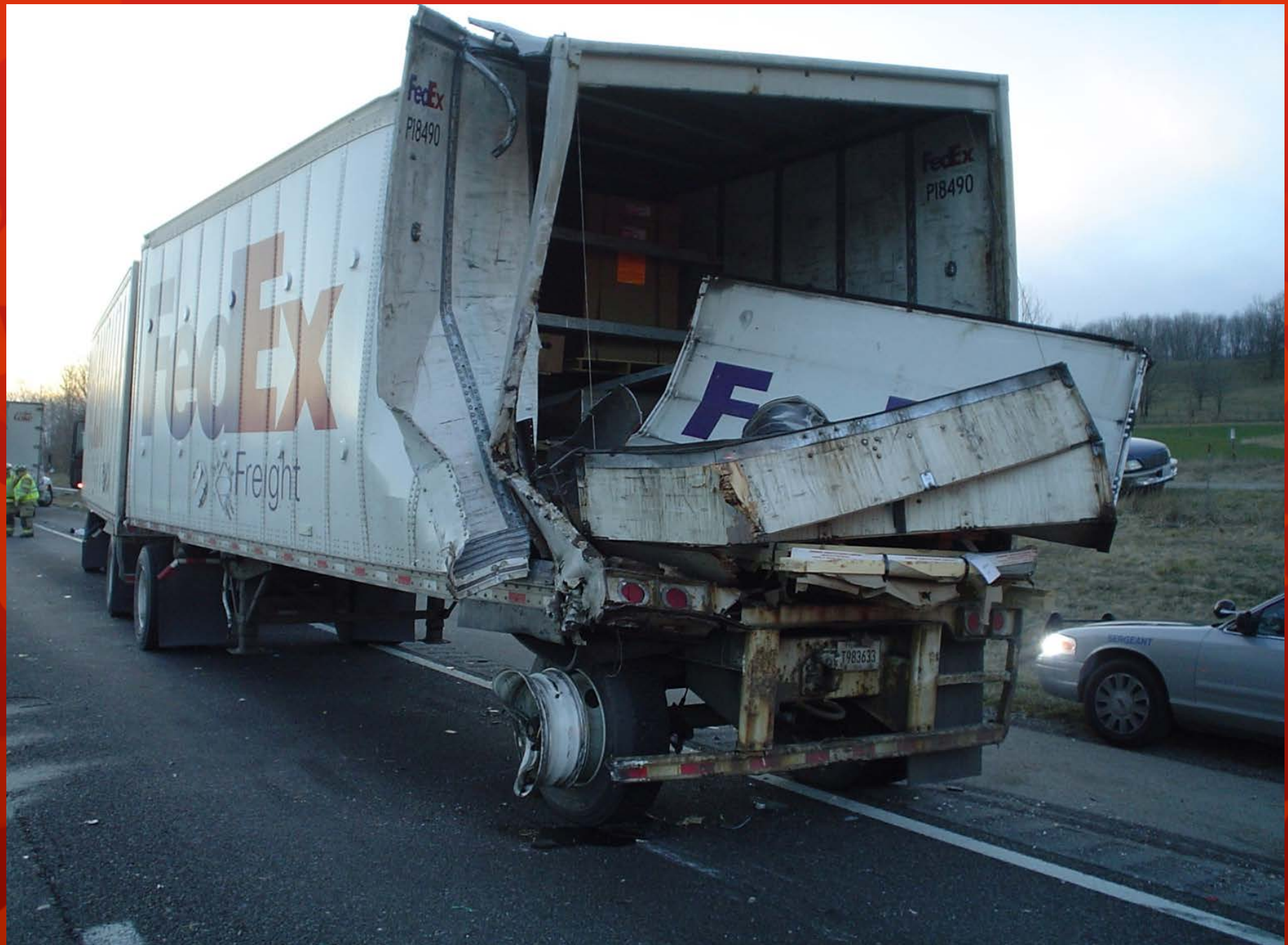






































































































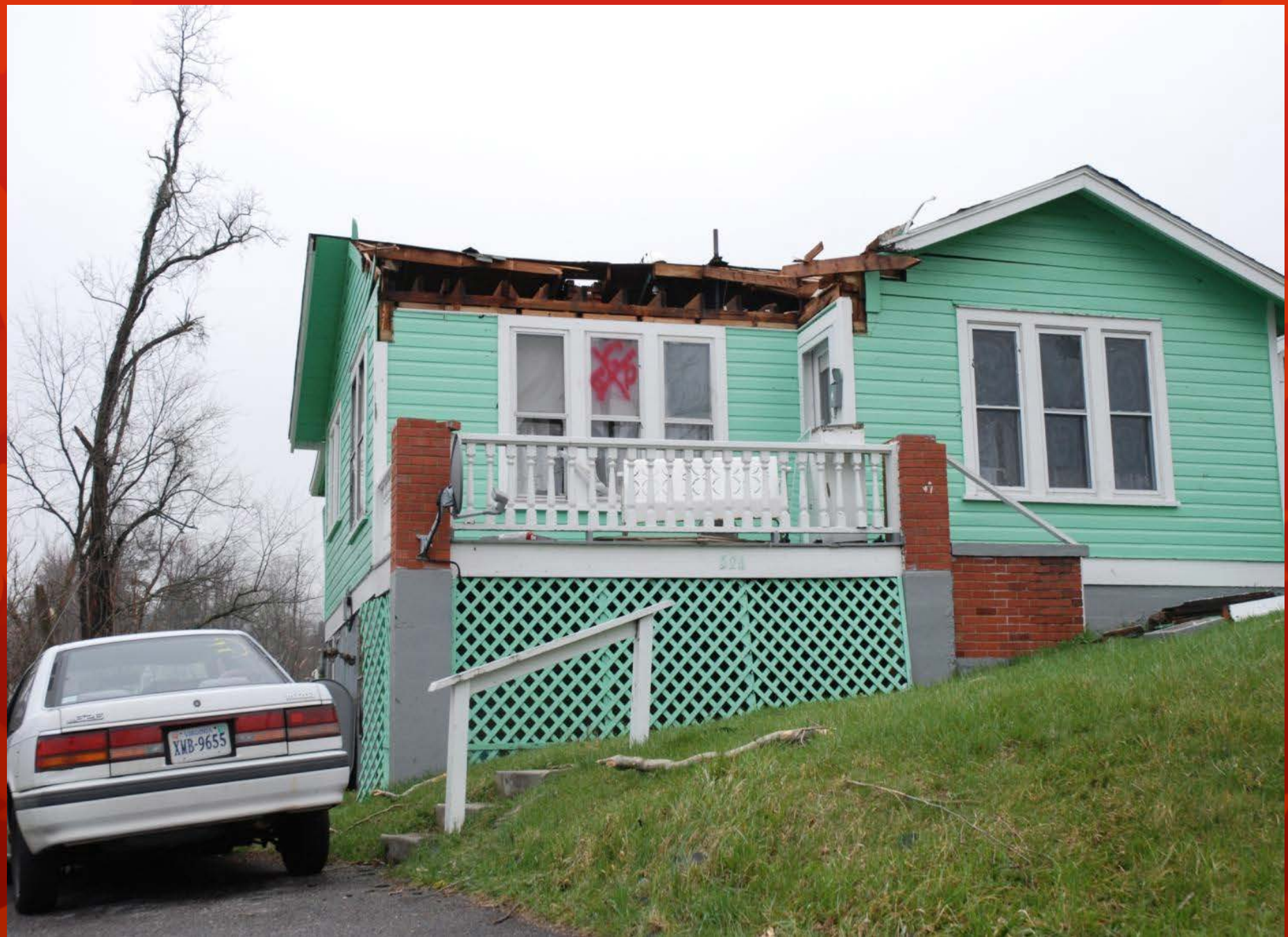
















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**K** GUARD  
842-349-8400

VA  
XAA-3617

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# DEPUTY COORDINATOR PROGRAM – What Pulaski County did:

- Hired three part-time Deputy Coordinators
- Organized and paid for NIMS and Haz-Mat training
- Set-up coverage schedule
- Set up sharing of vehicle, contacts, facility and equipment access and background information
- Paid deputy coordinators for \$25 per day for on-call service
- Pay \$12 per hour for Deputy Coordinator response



# DEPUTY COORDINATOR PROGRAM – What Pulaski County got:

- Certain in-county coverage 24x365
- Ability to maintain 24 hour coverage in the event of extended emergency situations
- Built-in succession planning
- Ability to have multiple perspectives in planning and other non-response functions
- Allows Emergency Management Coordinator to focus on long-term planning and specific Board of Supervisors goals related to emergency management issues



# SIDE BENEFIT – Real Progress

- 18 Emergency Shelters set up
- Towable generators purchased and ready for deployment
- Emergency communications infrastructure greatly improved with complete back-up transmitter
- Emergency Operations Center established and equipped
- Citizen notification system put in place
- Rescue and demolition equipment purchased
- Joint dispatch being established
- New Sheriff's Office put in place
- Designation as a Storm Ready Community